

Hotel and room openings and signings

	Openings				Signings			
	Hotels Q2 2013	Rooms Q2 2013	Hotels H1 2013	Rooms H1 2013	Hotels Q2 2013	Rooms Q2 2013	Hotels H1 2013	Rooms H1 2013
By region:								
Nordics	-	69	1	360	-	-	-	-
Rest of Western Europe	2	326	4	673	3	430	3	430
Eastern Europe	1	271	2	449	3	470	7	1,301
Middle East, Africa & Others	-	105	1	266	5	881	6	1,141
Total	3	771	8	1,748	11	1,781	16	2,872
By brand:								
Radisson Blu	2	685	6	1,515	3	559	5	1,198
Park Inn by Radisson	1	86	2	233	8	1,222	11	1,674
Hotel Missoni & Others	-	-	-	-	-	-	-	-
Total	3	771	8	1,748	11	1,781	16	2,872
By contract type:								
Leased	-	69	-	69	-	-	-	-
Managed	1	337	4	828	8	1,351	13	2,442
Franchised	2	365	4	851	3	430	3	430
Total	3	771	8	1,748	11	1,781	16	2,872

Hotels and rooms in operation and under development (in pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
30-Jun,	2013	2012	2013	2012	2013	2012	2013	2012
By region:								
Nordics	59	58	14,524	14,164	4	7	778	1,363
Rest of Western Europe	158	162	29,898	30,068	14	18	2,730	3,265
Eastern Europe	73	67	18,501	16,913	35	36	7,424	8,132
Middle East, Africa & Others	47	45	11,700	11,649	44	41	9,657	9,160
Total	337	332	74,623	72,794	97	102	20,589	21,920
By brand:								
Radisson Blu	219	213	52,703	50,921	44	47	10,762	11,373
Park Inn by Radisson	112	111	21,128	20,917	49	50	9,079	9,679
Hotel Missoni & Others	6	8	792	956	4	5	748	868
Total	337	332	74,623	72,794	97	102	20,589	21,920
By contract type:								
Leased	68	77	16,695	17,690	-	-	30	71
Managed	180	173	40,314	38,992	88	93	18,839	20,057
Franchised	89	82	17,614	16,112	9	9	1,720	1,792
Total	337	332	74,623	72,794	97	102	20,589	21,920