

## Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
30 – Jun	2014	2013	2014	2013	2014	2013	2014	2013
<b>By region:</b>								
Nordics	61	59	15,007	14,524	1	4	215	778
Rest of Western Europe	149	158	28,495	29,898	6	14	1,142	2,730
Eastern Europe	82	73	20,751	18,501	34	35	7,721	7,424
Middle East, Africa & Others	50	47	12,200	11,700	50	44	10,298	9,657
<b>Total</b>	<b>342</b>	<b>337</b>	<b>76,453</b>	<b>74,623</b>	<b>91</b>	<b>97</b>	<b>19,376</b>	<b>20,589</b>
<b>By brand:</b>								
Radisson Blu	226	219	54,348	52,703	52	44	12,428	10,762
Park Inn by Radisson	111	112	21,353	21,128	39	49	6,938	9,079
Hotel Missoni & Others	5	6	752	792	-	4	10	748
<b>Total</b>	<b>342</b>	<b>337</b>	<b>76,453</b>	<b>74,623</b>	<b>91</b>	<b>97</b>	<b>19,376</b>	<b>20,589</b>
<b>By contract type:</b>								
Leased	70	68	17,537	16,695	-	-	-	30
Managed	180	180	40,761	40,314	81	88	17,308	18,839
Franchised	92	89	18,155	17,614	10	9	2,068	1,720
<b>Total</b>	<b>342</b>	<b>337</b>	<b>76,453</b>	<b>74,623</b>	<b>91</b>	<b>97</b>	<b>19,376</b>	<b>20,589</b>