

Hotels and Rooms in Operation and under Development (in Pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
30 June	2015	2014	2015	2014	2015	2014	2015	2014
By region:								
Nordics	59	61	14,605	15,007	2	1	292	215
Rest of Western Europe	137	149	26,878	28,495	11	6	2,490	1,142
Eastern Europe	89	82	22,438	20,751	30	34	5,642	7,721
Middle East, Africa & Others	57	50	12,965	12,200	61	50	13,071	10,298
Total	342	342	76,886	76,453	104	91	21,495	19,376
By brand:								
Radisson Blu	226	226	54,448	54,348	63	52	14,314	12,428
Park Inn by Radisson	111	111	21,680	21,353	40	39	6,936	6,938
Other	5	5	758	752	1	-	245	10
Total	342	342	76,886	76,453	104	91	21,495	19,376
By contract type:								
Leased	71	70	17,789	17,537	-	-	-	-
Managed	180	180	41,000	40,761	89	81	18,928	17,308
Franchised	91	92	18,097	18,155	15	10	2,567	2,068
Total	342	342	76,886	76,453	104	91	21,495	19,376