

Hotel and room openings and signings

	Openings				Signings			
	Hotels		Rooms		Hotels		Rooms	
	Q2 2012	Q2 2012	H1 2012	H1 2012	Q2 2012	Q2 2012	H1 2012	H1 2012
By region:								
Nordics	1	185	1	193	-	-	-	-
Rest of Western Europe	2	351	2	348	3	473	3	473
Eastern Europe	1	168	4	820	5	1,308	6	1408
Middle East, Africa & Others	1	567	2	887	3	674	8	1,977
Total	5	1,271	9	2,248	11	2,455	17	3,858
By brand:								
Radisson Blu	4	1,101	6	1547	4	812	6	1,161
Park Inn by Radisson	1	170	2	381	7	1,643	10	2367
Hotel Missoni & Others	-	-	1	320	-	-	1	330
Total	5	1,271	9	2,248	11	2,455	17	3,858
By contract type:								
Leased	-	1	-	4	-	-	-	-
Managed	3	924	6	1647	10	2,333	16	3,736
Franchised	2	346	3	597	1	122	1	122
Total	5	1,271	9	2,248	11	2,455	17	3,858

Hotels and rooms in operation and under development (in pipeline)

	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2012	2011	2012	2011	2012	2011	2012	2011
30-Jun,								
By region:								
Nordics	58	57	14,164	13,549	7	7	1,363	1,486
Rest of Western Europe	162	157	30,068	29,100	18	22	3,265	4,087
Eastern Europe	67	62	16,913	15,574	36	35	8,132	7,651
Middle East, Africa & Others	45	39	11,649	9,544	41	38	9,160	8,618
Total	332	315	72,794	67,767	102	102	21,920	21,842
By brand:								
Radisson Blu	213	205	50,921	47,795	47	54	11,373	13,331
Park Inn by Radisson	111	103	20,917	19,336	50	45	9,679	8,003
Hotel Missoni & Others	8	7	956	636	5	3	868	508
Total	332	315	72,794	67,767	102	102	21,920	21,842
By contract type:								
Leased	77	78	17,690	17,764	-	-	71	71
Managed	173	162	38,992	35,798	93	90	20,057	19,497
Franchised	82	75	16,112	14,205	9	12	1,792	2,274
Total	332	315	72,794	67,767	102	102	21,920	21,842