

Hotels and Rooms in Operation and under Development (in Pipeline)

30 September	In operation				Under development			
	Hotels		Rooms		Hotels		Rooms	
	2016	2015	2016	2015	2016	2015	2016	2015
By region:								
Nordics	61	60	14,531	14,810	—	3	—	315
Western Europe	134	137	26,678	26,878	14	12	2,739	2,671
Eastern Europe	98	93	23,872	23,031	25	29	4,955	5,558
Middle East, Africa & Others	68	61	15,031	13,515	74	62	16,178	13,754
Total	361	351	80,112	78,234	113	106	23,872	22,298
By brand:								
Radisson Blu	239	232	56,968	55,218	64	67	14,295	15,064
Park Inn by Radisson	114	114	22,066	22,258	43	37	8,408	6,813
Others	8	5	1,078	758	6	2	1,169	421
Total	361	351	80,112	78,234	113	106	23,872	22,298
By contract type:								
Leased	67	71	16,701	17,789	—	—	—	—
Managed	183	187	41,687	42,000	101	90	21,912	19,607
Franchised	111	93	21,724	18,445	12	16	1,960	2,691
Total	361	351	80,112	78,234	113	106	23,872	22,298